

NHIS GLOBAL FORUM **2025**

**Digital Technology and AI
to Strengthen Health Systems**

Emerging Practices and Remaining Challenges

Human capital constitutes **64%** of countries' wealth

World Bank (2021). The Changing Wealth of Nations

- Human capital raises earnings
- Human capital increases labor force participation of women
- The bulk of poverty reduction in the world in the last half-century can be explained by investments in human capital

Health is an essential part of human capital

64%

Human capital constitutes

of countries' wealth

World Bank (2021). The Changing Wealth of Nations

paying and non-paying

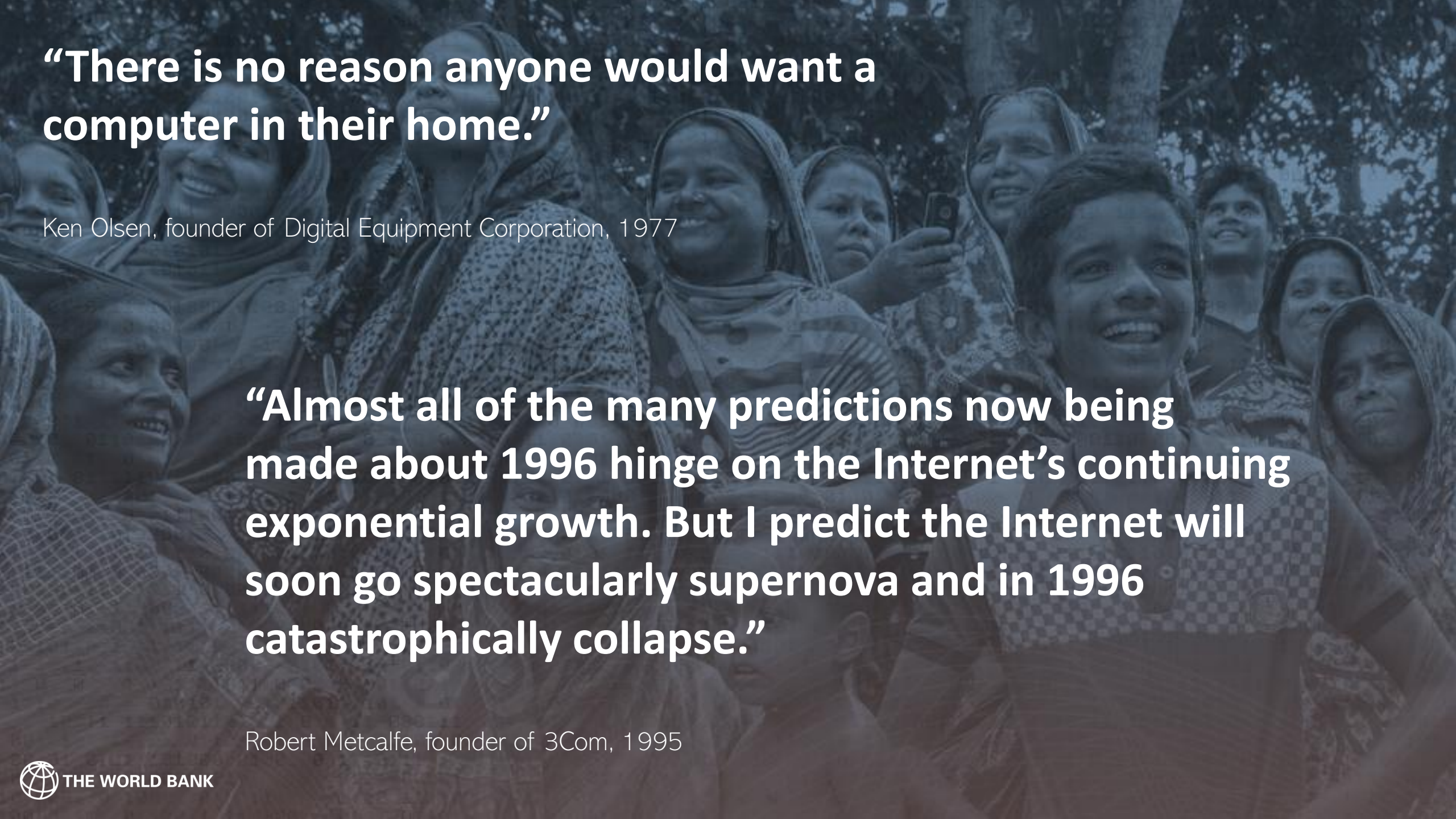
JOBS

accelerated by technology



“Technology is neither
good nor bad, nor is it
neutral.”

Melvin Kranzberg, 1986



“There is no reason anyone would want a computer in their home.”

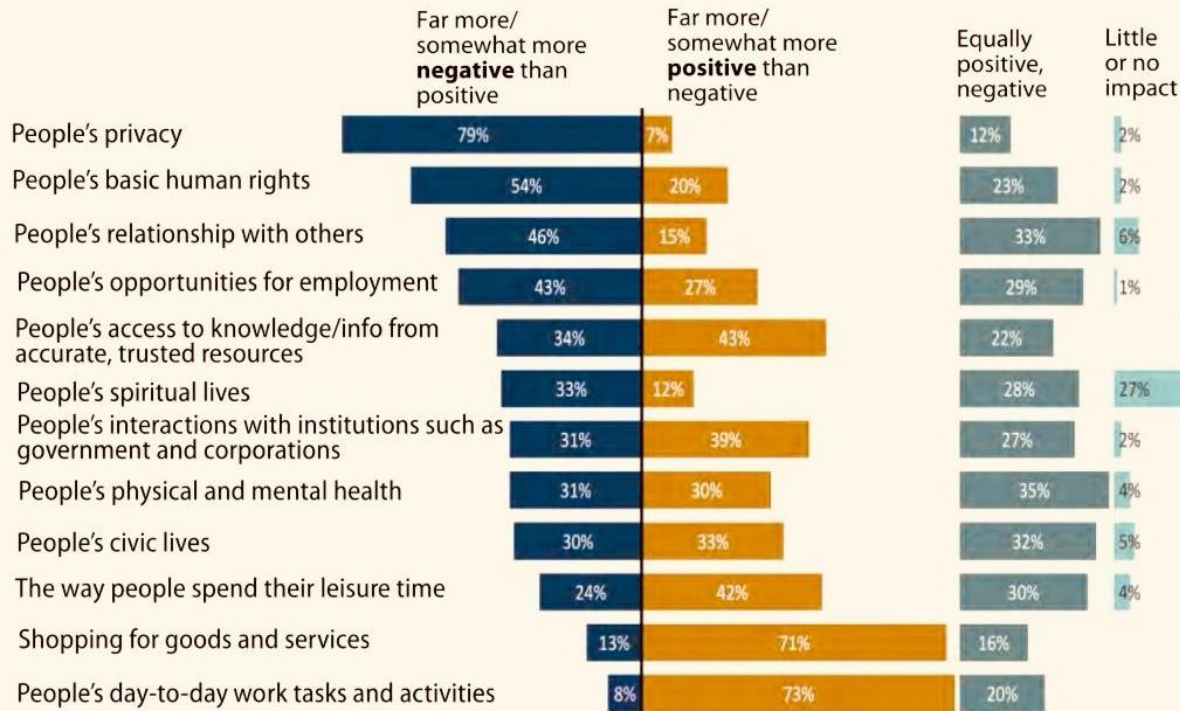
Ken Olsen, founder of Digital Equipment Corporation, 1977

“Almost all of the many predictions now being made about 1996 hinge on the Internet’s continuing exponential growth. But I predict the Internet will soon go spectacularly supernova and in 1996 catastrophically collapse.”

Robert Metcalfe, founder of 3Com, 1995

Experts' views on AI's level of impact on people's personal lives

% of experts who say artificial intelligence will have ____ level of impact by the year 2040 on ...

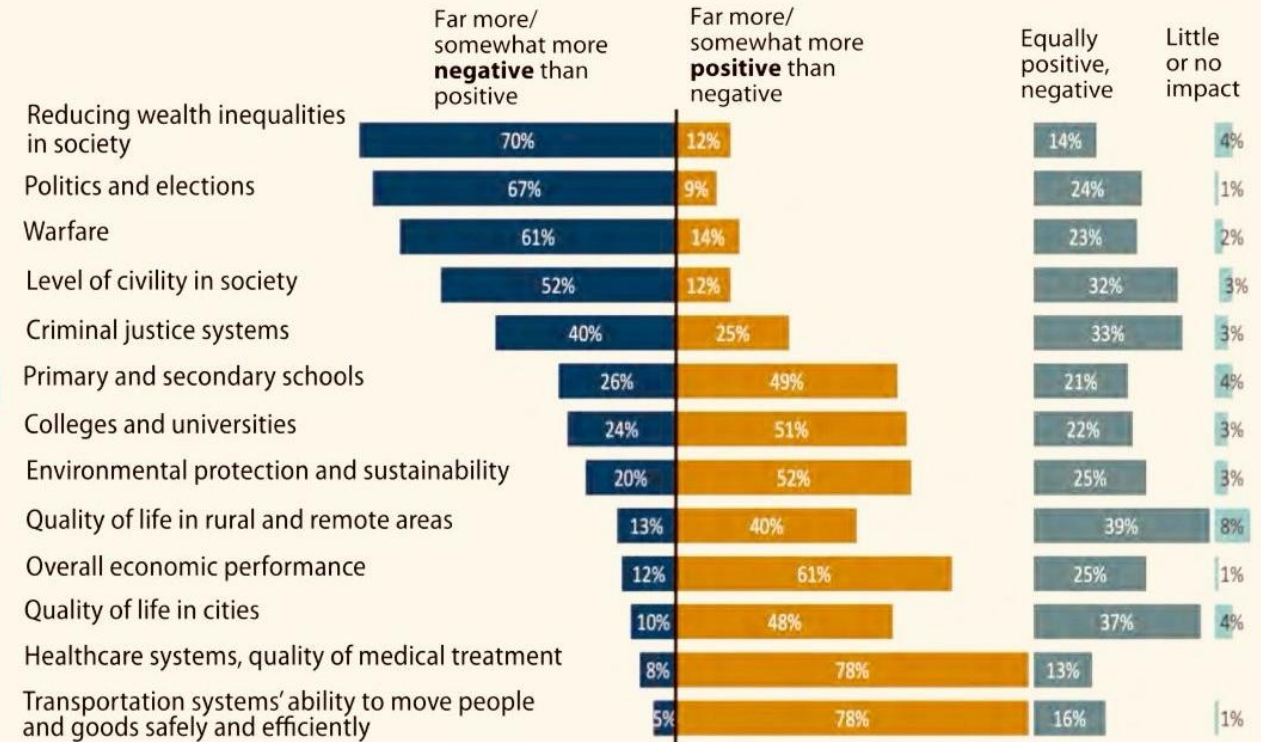


Note: Non-scientific canvassing of internet pioneers, builders and analysts

Source: Elon University canvassing of technology experts, Oct. 4-Nov. 6, 2023

Experts' views on AI's level of impact on social institutions and systems

% of experts who say artificial intelligence will have ____ level of impact by the year 2040 on ...



Note: Non-scientific canvassing of internet pioneers, builders and analysts

Source: Elon University canvassing of technology experts, Oct. 4-Nov. 6, 2023

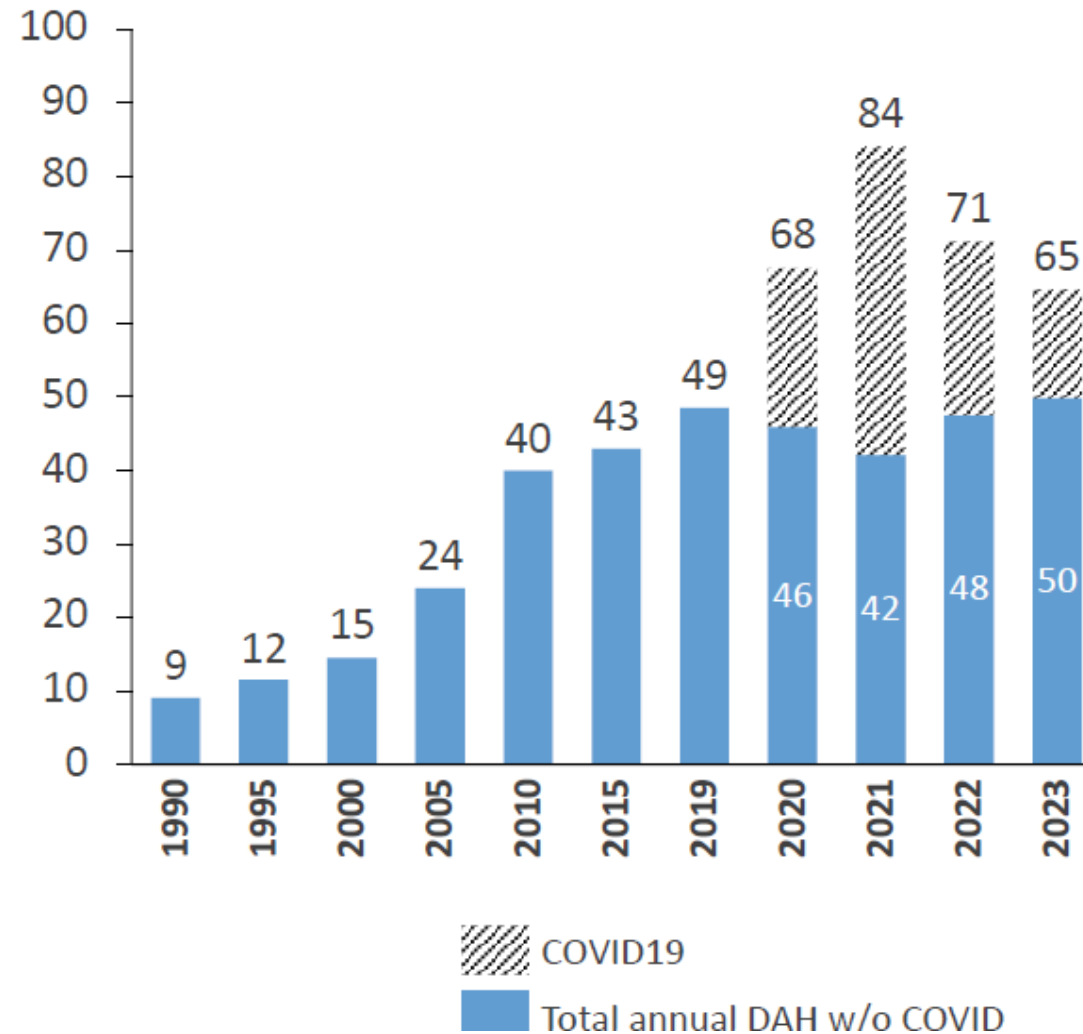
**Pernicious problems
persist in healthcare
around the world,
despite significant
investments**



The world invested more than \$880 billion in DAH from 1990 until 2019 with 80% invested after 2000 and 47% reported as allocated to countries

(**DAH** = Development Assistance for Health)

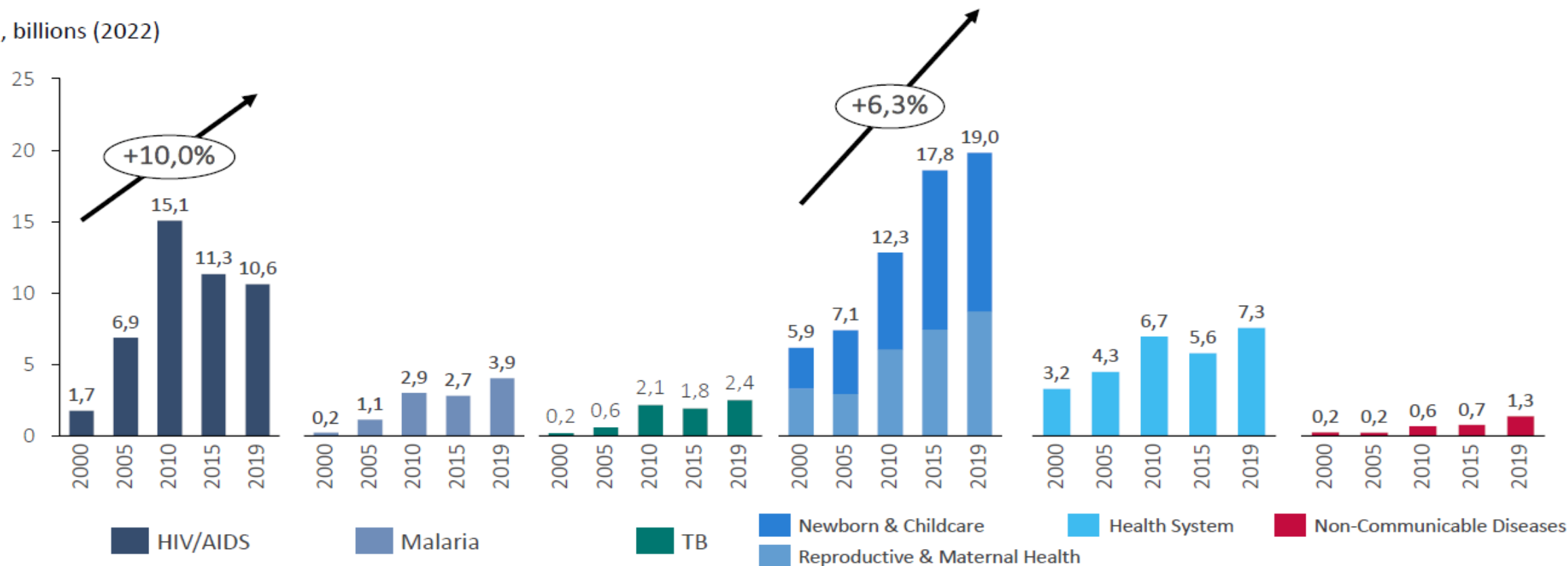
US\$, billions (2022)



Fast growth of DAH was driven mainly by three priority diseases (HIV/AIDS, Malaria, and TB) and to a lesser extend RMNCH

DAH by health focus areas, 1990-2019

US\$, billions (2022)



Note: Non-Communicable Diseases include: Tobacco use and prevention, mental health, human resources, other;
Other Infectious Diseases include: Ebola, Zika, COVID-19, anti-microbial resistance, other. Other Health Focus Areas include: funds for health that are not currently listed. Health system: Health system strengthening, Pandemic Preparedness, other.



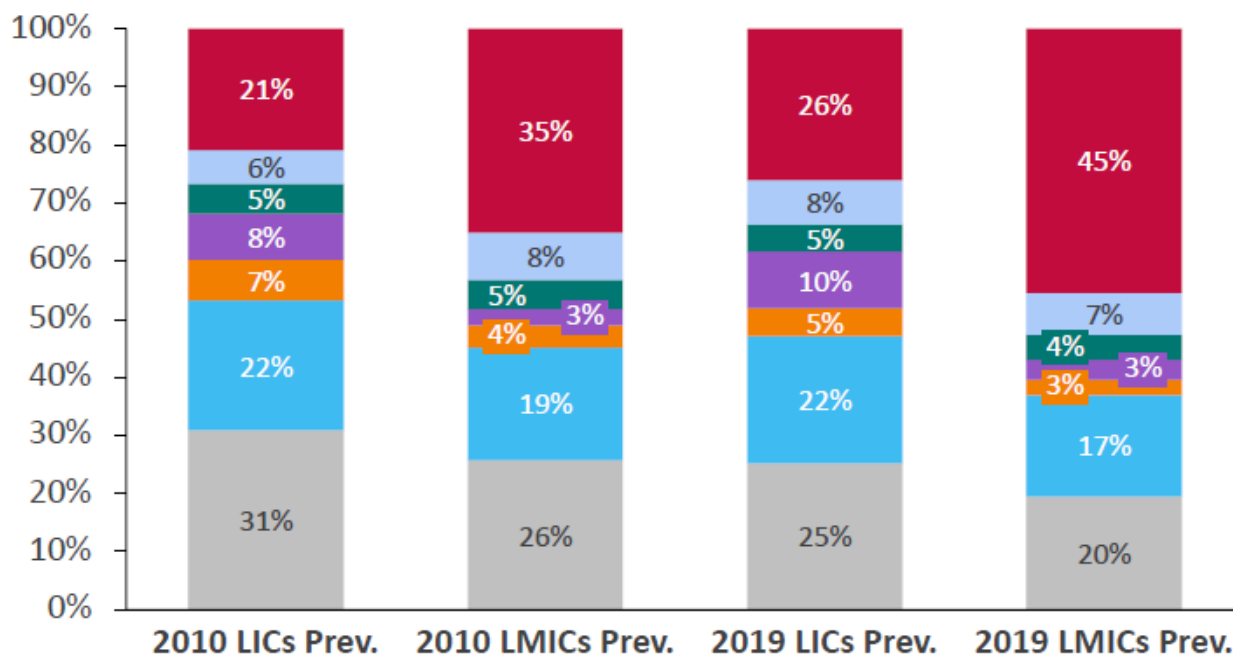
CHD

Center for Healthy Development

DAH allocations are imbalanced relative to preventable DALYs

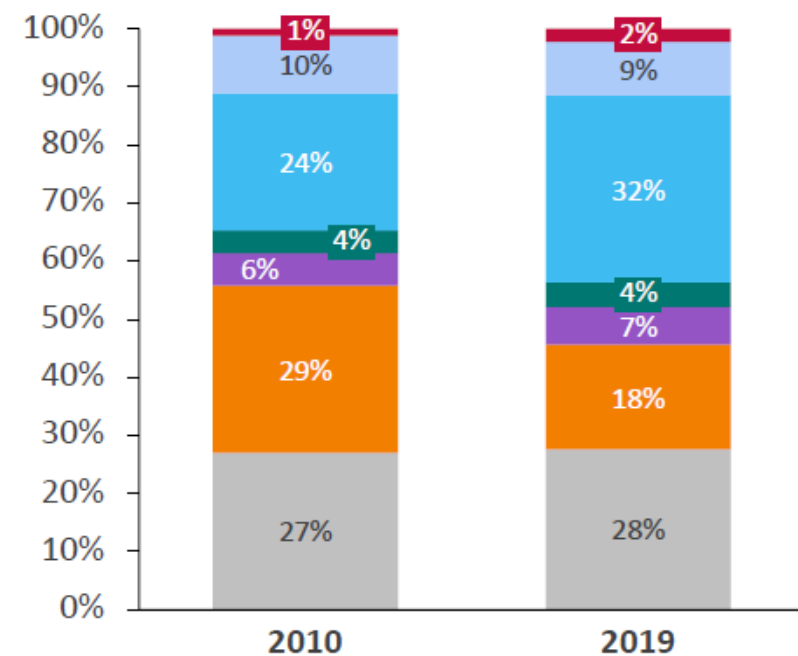
Share of preventable DALYs as % of total DALYs
in LICs and LMICs by main health conditions,
2010 and 2019

% of total preventable BOD



Share of total DAH
in LICs and LMICs by main health
conditions, 2010 and 2019

% of total DAH



Note: Preventable BOD calculated based on total DALYs adjusted assuming on-the-ground 90% intervention effectiveness for TB, HIV/AIDS, COVID19, and RMNCH prevention and treatment; 60% for Malaria; 50% for injuries, and 50% average for all NCDs, and 70% for all other.

Source: CHD DAH analysis, estimated based on IHME GBD data 2021, and Financing Global Health 2023.



CHD

Center for Healthy Development

DAH is not well geared for what causes disease today

- **Non-communicable diseases:** approx ~63% of DALYs
- **Virtually no funding for NCD causes:** metabolic risks due to obesity, hypertension, and high blood sugar DALYs (grown 50% since 2000)
- **Neurological & mental DALYs:** ~3.4 billion people affected by nervous system disorders (stroke, dementia, migraine), **with neurological conditions leading global DALY rankings**
- **Persistent communicable, maternal, neonatal and nutritional challenges** in low-income settings
- Lack of recognition **of non-medical determinants of health**, e.g. geographic & socioeconomic inequities
- Healthcare **inefficiencies**
- **Know-do gap** is significant

KNOW-DO GAP IN HEALTHCARE IS SIGNIFICANT

1950

50 years

1980

7 years

2010

3.5 years

2020

73 days

17 years for research evidence to reach clinical practice (doi:10.1001/jama.2023.4387)

Only **1 in 5 evidence-based interventions** make it to clinical practice (PMID: 27699347)

60 (helpful) – 30 (useless) – 10 (harmful) ratio in health system effectiveness has not budged in three decades (<https://doi.org/10.1186/s12916-020-01563-4>)



"I'M SORRY BUT THERE ARE NOW 16,000 MEDICAL JOURNALS, AND I NO LONGER HAVE TIME TO SEE ANY PATIENTS."

Can Digital Health Technology be Useful in Overcoming These Challenges?

Yes



How digital technology is already supporting pernicious health system challenges

Emerging Practices around the world





Center for Global
Digital Health Innovation



Center for Digital Health
& Implementation Science

McKinsey
Health Institute



THE WORLD BANK

Gates Foundation

Partners in the Digital Health Learning Collaborative

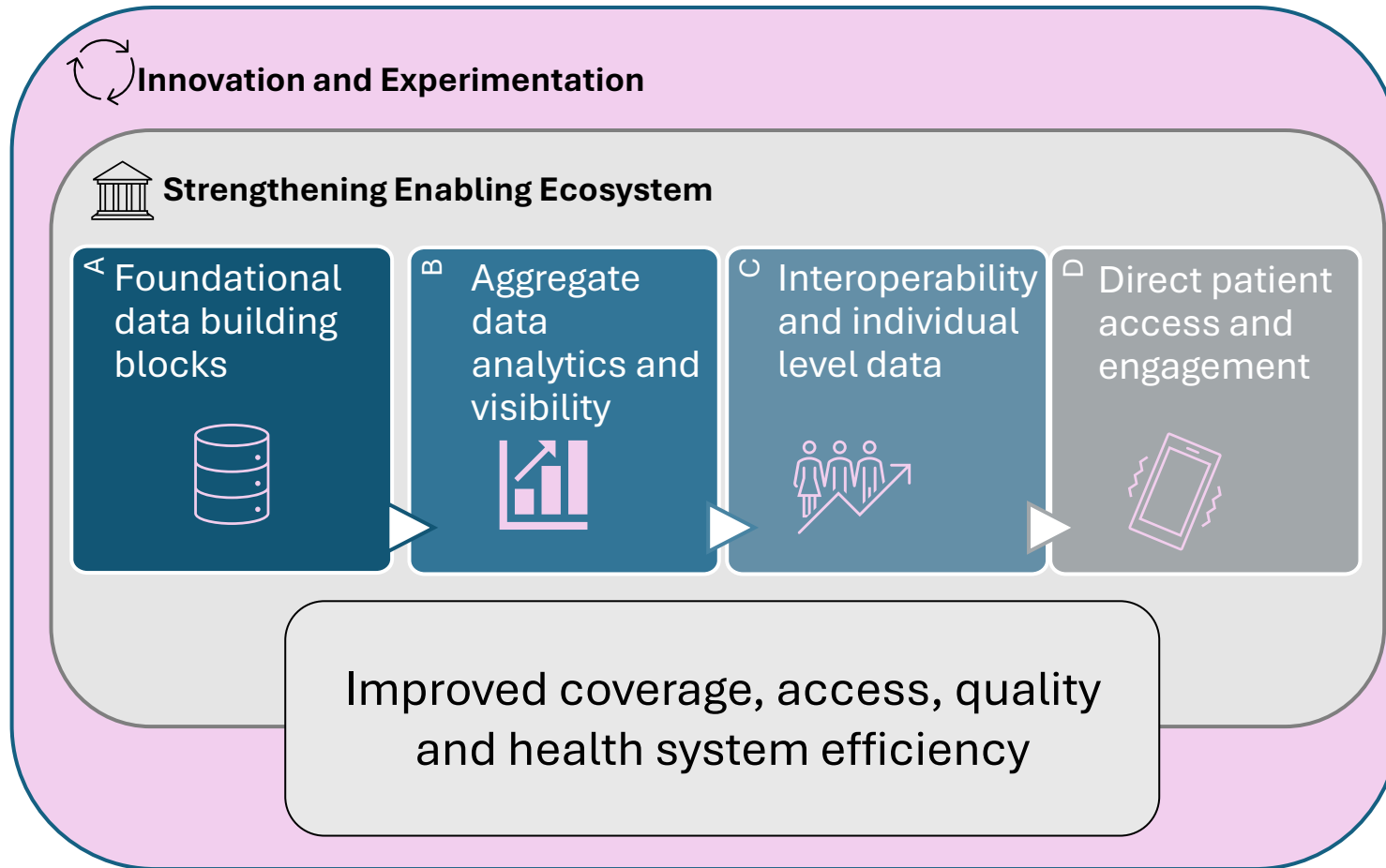


IEPS
Instituto de Estudos
para Políticas de Saúde



Learn more
about the
Digital Health
Exemplars
project.

Road to Maturity in Digital Health



Typical Digital System Building Phases

A Early focus on the building blocks of info system like registries, data standards, population estimates, etc

B Digitization of aggregate health information (supply chain, HR, service utilization, surveillance, etc.) supports visibility and analytics

C Health system context drives design choices but focus on efficiency and service quality improvements drives focus on interoperability and individual level data.

D With an established system and strong digital literacy, increased attention on direct user engagement with the system.

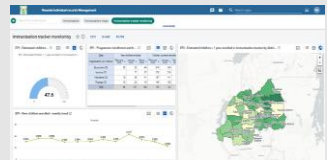
COUNTRY EXAMPLES HIGHLIGHT PROGRESSION FROM MORE NARROWLY FOCUSED SYSTEMS TO MORE COMPREHENSIVE APPROACHES



EPI-TRACKER
Facility manager

TYPE OF INTERVENTION
Facility-based information system

DESCRIPTION
A system that uses the DHIS2 platform to enhance disease surveillance and vaccination management



CLAIM-IT
Facility manager

TYPE OF INTERVENTION
Digital e-claim system

DESCRIPTION
A digital platform that streamlines and automates health insurance claims processing



KHUSHI BABY
Client/worker

TYPE OF INTERVENTION
Community-based information system + job aid

DESCRIPTION
Provides solutions to digitize patient information in Rajasthan, India



PEC E-SUS
Facility manager/Central planner

TYPE OF INTERVENTION
Electronic health record (EHR)

DESCRIPTION
A government-owned EHR, implemented at PHC facilities across all municipalities



KANTA
Facility Manager/Central planner

TYPE OF INTERVENTION
Patient-accessible electronic health record system

DESCRIPTION
Nationwide digital health information service that stores and shares citizen health information across healthcare providers and pharmacies.



How are digital health exemplar countries tackling digital transformation?



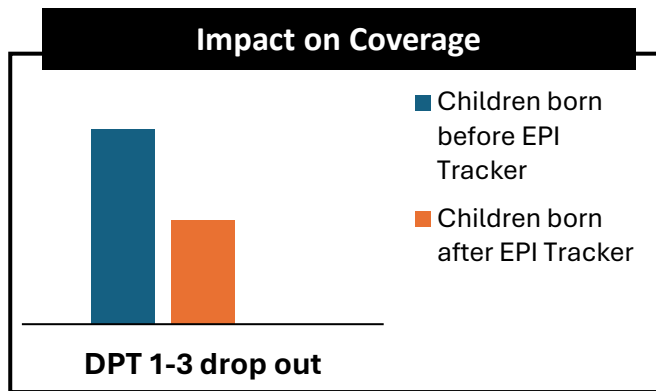
Digital tool: EPI Tracker – electronic immunization registry

Scale: National

Challenges targeted

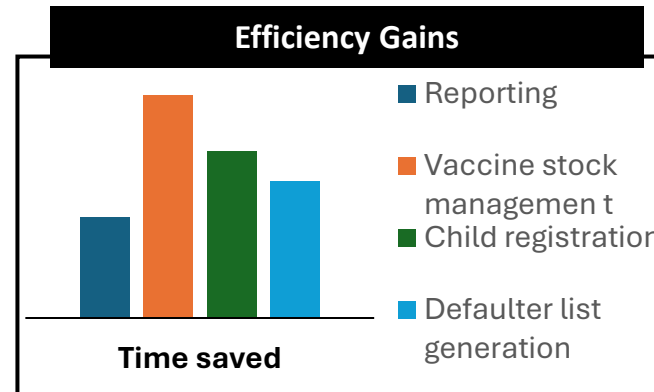
- 1 Delays in vaccine delivery
- 2 High drop-out rates
- 3 Limited transparency in immunization decision-making
- 4 Insufficient patient-level tracking for vaccine management

Impact



Coverage improvement

7.2% significant reduction in DPT 1-3 dropouts (comparison between birth cohorts born before v. after EPI tracker)



Efficiency gains

- 10 hours saved per facility per month on reports
- Vaccine stock management: 22+ hrs saved
- Child registration: 16.5+ hrs saved
- Defaulter list generation: 13.5+ hrs saved

Enablers of success¹

Strategy & investment

Scale enabled by unified national health strategy and intergovernmental coordination

Leadership & governance

High-level government support and integration with key national systems

Strategy & investment + Infrastructure

Hybrid funding model—gov't funded start-up and maintenance ops; donors supported hardware, training, and systems dev

¹Enablers highlighted reflect factors most unique and critical to DHI success, not to be interpreted as the only levers at play across enablers

How are digital health exemplar countries tackling digital transformation?



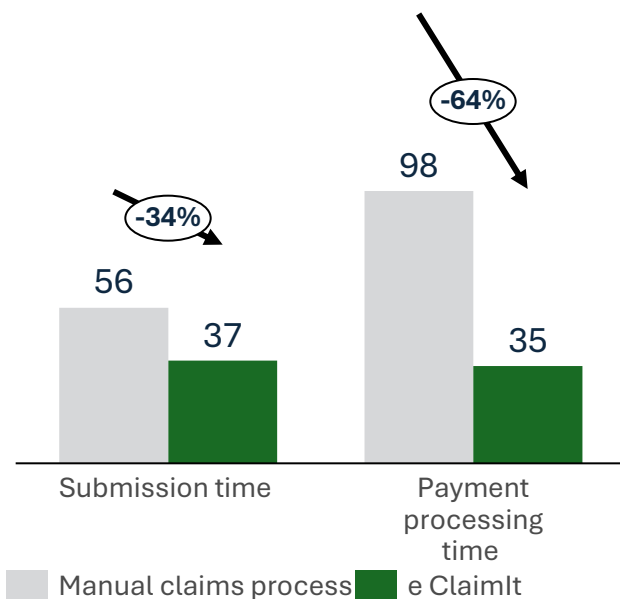
Digital tool: Claim-It – digital e-claims system

Scale: National

Challenges targeted

- 1 Delays and inefficiencies in claims management
- 2 Risk of financial errors, fraud, and loss
- 3 Inadequate and delayed funding at facilities

Impact



Efficiency gains

Compared to manual claims:

- eClaims process has resulted in **faster reimbursements** meaning facilities have cash in hand quicker and on a more predictable timeline
- Overall **reduction in claim adjustments** (total reduction in amount adjusted was 1.31%)
- Submission time **reduced by 34%** (56 → 37 days)
- Payment processing time **reduced by 64%** (98 → 35 days)

Enablers of success¹

Strategy & investment

Strong national health strategy including a mandate for UHC via NHIS

Leadership & governance + Legislation, policy, & compliance

All public health facilities were required to be credentialed and to adopt Claim-It

Infrastructure

Claim-It is an offline system to address connectivity issues, improving on a previous low-uptake online-only system

¹Enablers highlighted reflect factors most unique and critical to DHI success, not to be interpreted as the only levers at play across enablers

How are digital health exemplar countries tackling digital transformation?



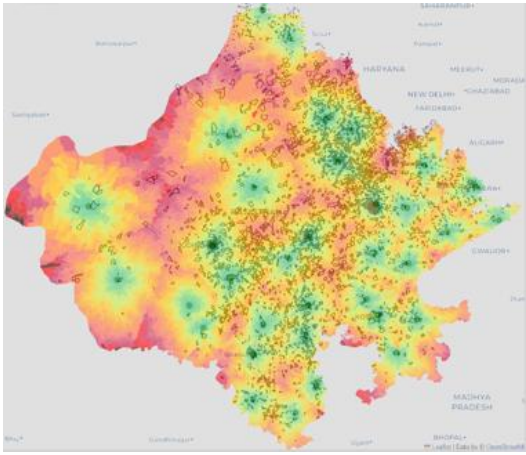
Digital tool: Khushi Baby – integrated, digital community health platform + CHW job aids

Scale: Platform implementation statewide in Rajasthan w/ scale-up planned in Karnataka and Maharashtra; job aid adoption by 75k CHWs to reach 44-50m beneficiaries

Challenges targeted

- 1 Low quality of community-based health service provision
- 2 Limited real-time decision support for CHWs
- 3 Weak reporting mechanisms and limited data visibility
- 4 Limited systems integration driving poor oversight and planning

Impact



Compared to paper-based systems, use of Khushi Baby has enabled:

- **1.66x** increase in likelihood to immunize
- **4%** decrease in malnutrition
- **67%** of pregnancies tracked were registered before 12 weeks
- Reduced data synchronization time from 30 days to **~4 hours**
- The cost per 10 percentage-point increase in likelihood of full immunization was **US\$0.68 (₹50) per beneficiary.**

Accessibility vs. health outcomes: Using geospatial insights to plan resource allocation in Rajasthan

Enablers of success¹

Leadership & governance

Government partnership providing technical support to Rajasthan's health department

Strategy & investment

Scaled through diverse funding and strategic partnerships; localized, user-friendly tech to boost adoption

Workforce

Real-time tech support and WhatsApp-based training for effective implementation

¹Enablers highlighted reflect factors most unique and critical to DHI success, not to be interpreted as the only levers at play across enablers

How are digital health Exemplars tackling digital transformation?



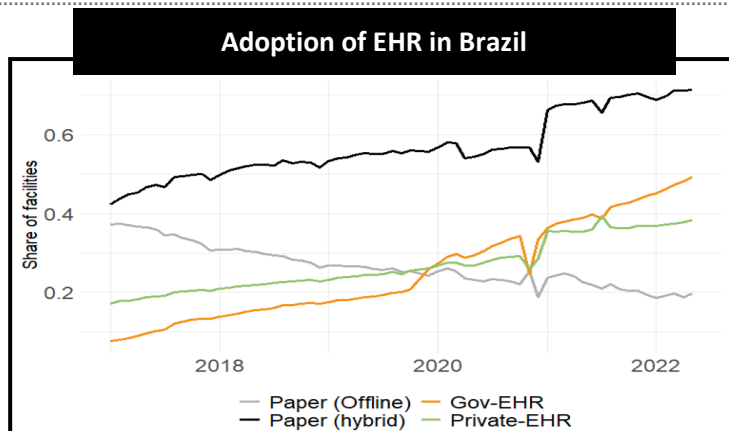
Digital tool: PEC/e-sus electronic health record system

Scale: 60% of health facilities using PEC only for data reporting; 100% of health facility data available digitally across reporting methods

Challenges targeted

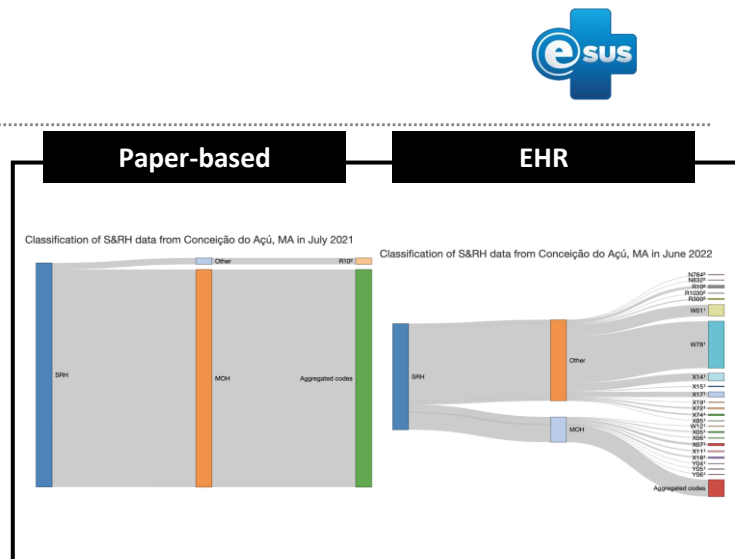
- 1 Lack of unified PHC information system
- 2 Poor data quality and completeness across PHC facilities
- 3 Limited tools for data-driven health system management

Impact



- Use of EHRs is increasing - with ~50% of facilities adopting government's PEC compared to private EHRs (~40%)
- ANC visits rose by 13% after PEC's introduction, suggesting improved service delivery
- Higher adoption of PEC was observed among facilities that had access to computers/internet due to federal financing through Informatiza program (i.e. rural, low-income)

¹Enablers highlighted reflect factors most unique and critical to DHI success, not to be interpreted as the only levers at play across enablers



EHRs significantly increased the # and range of reported health conditions (20+ ICD-10 codes), capturing those not included in standard paper forms.



Enablers of success¹

Leadership & governance

- Universal health system design under decentralized governance approach
- Public-academic partnerships for continual quality improvement
- Designed in alignment with health context and user needs

Strategy & investment

Financial incentives linked to data reporting to drive EHR adoption

Infrastructure

Free software provision for public tool, paper-based fallback with digitization points for low-connectivity settings, and federal support for facility upgrades

How are digital health Exemplars tackling digital transformation?



Digital tool: MyKanta Pages - patient-accessible electronic health record system

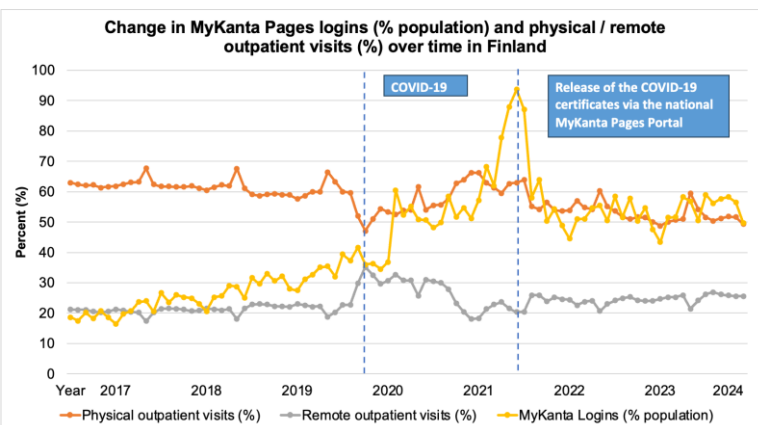
Scale: National

Challenges targeted

- 1 Limited citizen access to personal health data
- 2 Hindered engagement in and self-management of health
- 3 Lack of centralized citizen health data for planning and decision-making

Impact

Kanta



National adoption

Use of facility- and client- based EHRs increased overtime, with a notable spike for COVID-19

MyKanta helped facilitate...

- Higher engagement with PHC systems
- Greater use of PHC services
- 100% of public and 72% private health facilities are Kanta compliant

In municipalities with more MyKanta users, there were:

- **Increased outpatient visits:** 82.5/1,000 people
- **1.9x increase** in use of e-appointment services

Enablers of success¹

Leadership & governance

- Mandatory Kanta use across all public and private health facilities;
- High public trust in government data security

Services & applications

COVID-19 vaccine certificates accessible via MyKanta Pages

Workforce

Unified pre- and in-service training ensures all healthcare workers are proficient in Kanta

¹Enablers highlighted reflect factors most unique and critical to DHI success, not to be interpreted as the only levers at play across enablers

Value of Digital Technology in Health

Make health personal and reduce health differences



Patients with access to own health data, have

- Higher satisfaction
- More trust
- More likely to follow up
- Better blood pressure and glucose control (up to 25% improvement)



Improve health financing and keep healthcare costs from increasing

In Kenya, Nigeria and South Africa, health systems can save **15% of total health system costs** by increasing telemedicine and electronic health records

Telemedicine in India reduced costs by **\$21 per year per patient**



Reimagine service delivery and improve conditions for health workers

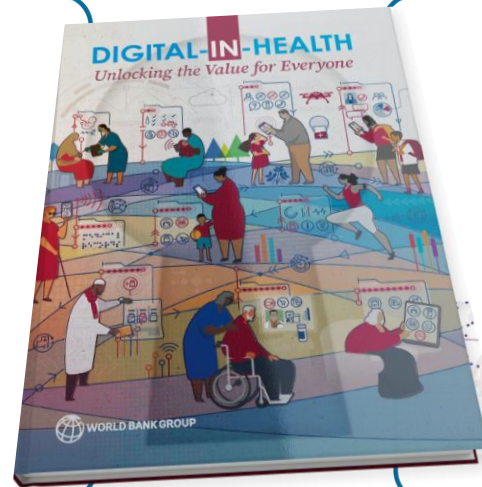
Physicians who used digital health technology were 14% more likely to be **satisfied in their jobs** and 20% **more likely to have good work life balance**

Countries that adopted digital payment of community health workers, have seen higher retention rates and more volunteers available to do the work



Help accelerate earlier and better public health actions

Higher digital adoption prior to COVID-19 was associated with fewer COVID deaths and cases



Can Digital Health Technology be Useful in Overcoming These Challenges?

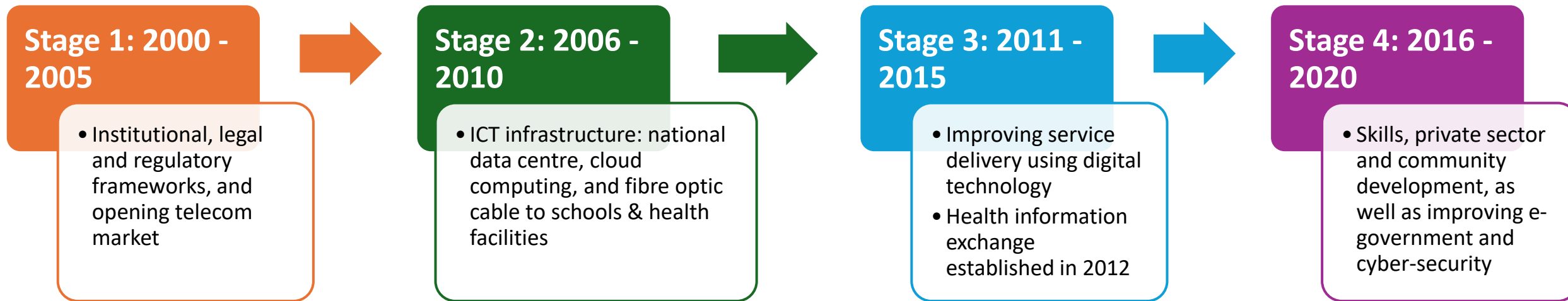
Yes, *but*



**It takes time:
Build for the Future**



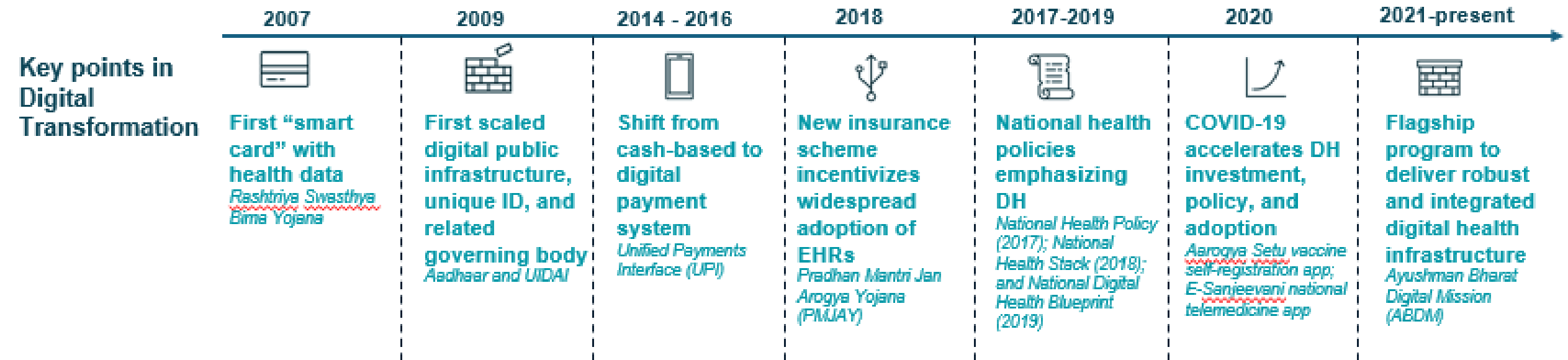
In Rwanda



- **Life expectancy doubled from 1994 to 2014:** one of only 2 countries in Africa that achieved the MDGs
- **35%** of elementary schools **and 52% of secondary and vocational** schools have 2 smart classrooms
- Irembo: **90% of Government services online**, including foreign equivalency certificates for education



INDIA'S DIGITAL TRANSFORMATION BENEFITED FROM MAJOR SHIFTS OUTSIDE THE HEALTH SECTOR



NOTE: This journey is not representative of a universal sequencing for digital transformation. Intended purpose is to illustrate India's digital transformation and the supporting enablers that were / would be important. More details on each key point and enablers in backup

Health Information Exchange Rollout in US

THE INTENT

HITECH Act, 2009

Improve the quality of care and reducing costs at the health care system level through:

- Computerized physician order entry (CPOE) systems (electronic health records)
- Health information exchange (HIE)
- Clinical decision support (CDS) tools

(Menanchemi and Collum, 2011)

HOW LONG IT TOOK

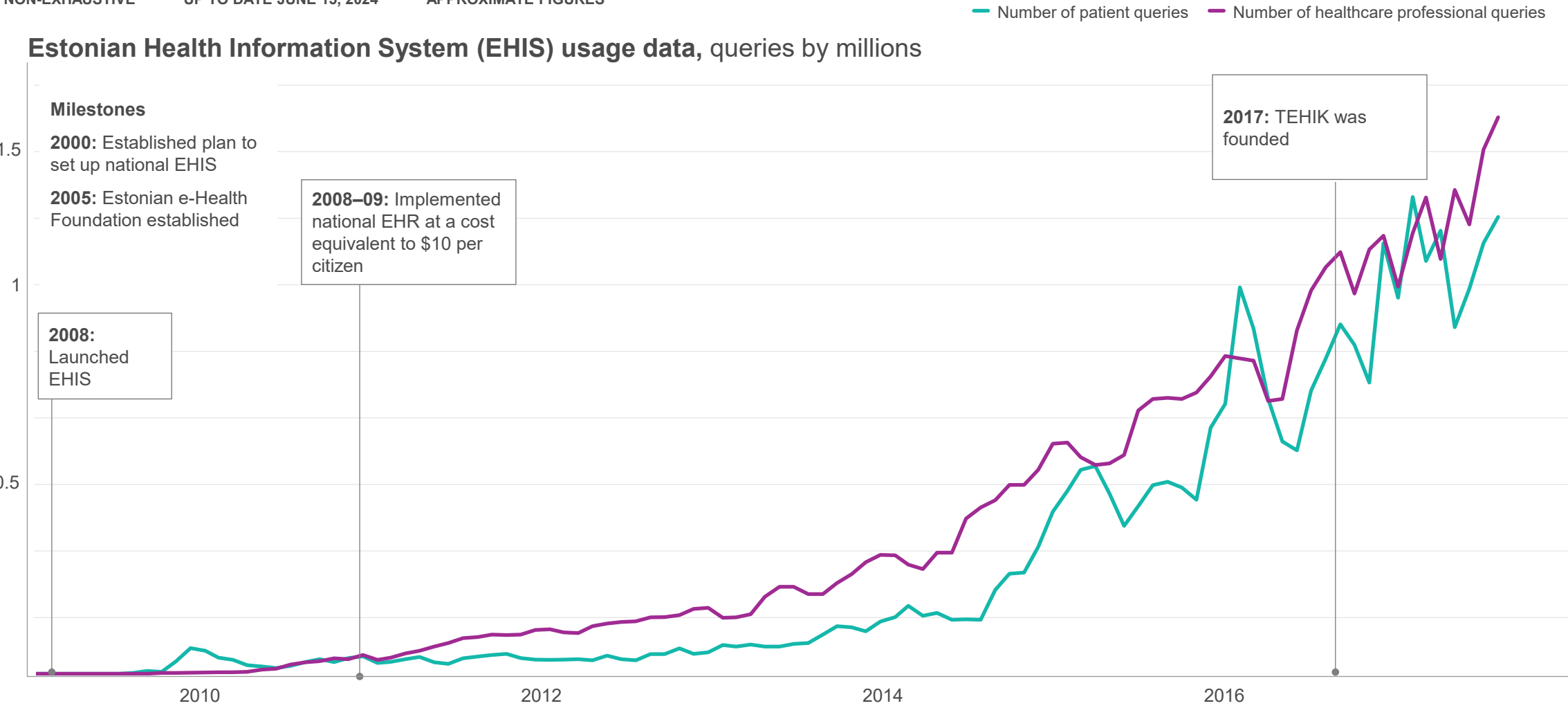
- **EHRs immediately:** Initial EHR costs were recaptured within 16 months, with ongoing annual savings of \$9,983 per provider (Grieger et al., 2007)

BUT

- 2024: FHIR standards for interoperability
- Primary care physicians in the US now **spend 49% of their day clicking buttons in an EHR**
- ER doctor – on average, **4000 clicks** in a single shift
- On average, **2.8 hours** of ‘pajama time’ daily (Saag et al., 2019)

INTEROPERABILITY: IT TOOK SEVERAL YEARS FOR ESTONIA'S ELECTRONIC HEALTH INFORMATION SYSTEM TO GAIN TRACTION

NON-EXHAUSTIVE UP TO DATE JUNE 15, 2024 APPROXIMATE FIGURES



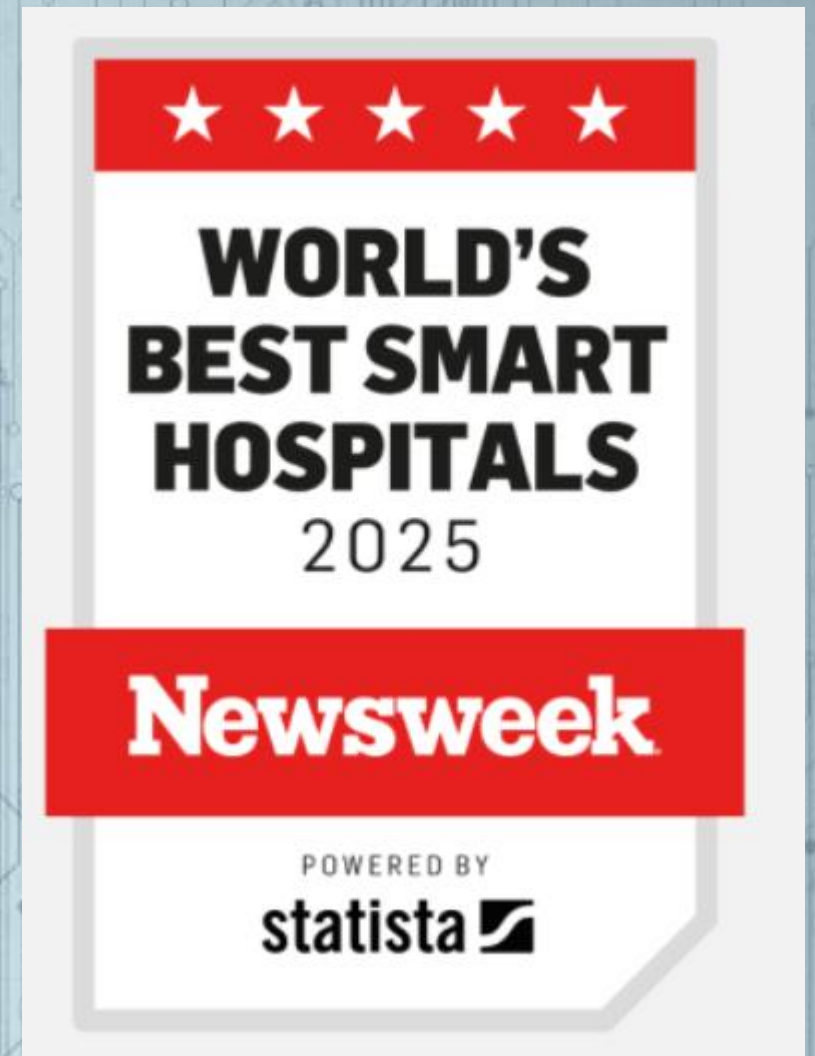
Source: [Ten Years of e-Health System in Estonia](#), [An Overview of Current Estonian Health Information System](#), [Healthcare IT News](#), [TEHIK](#)

The Opportunity of AI in healthcare

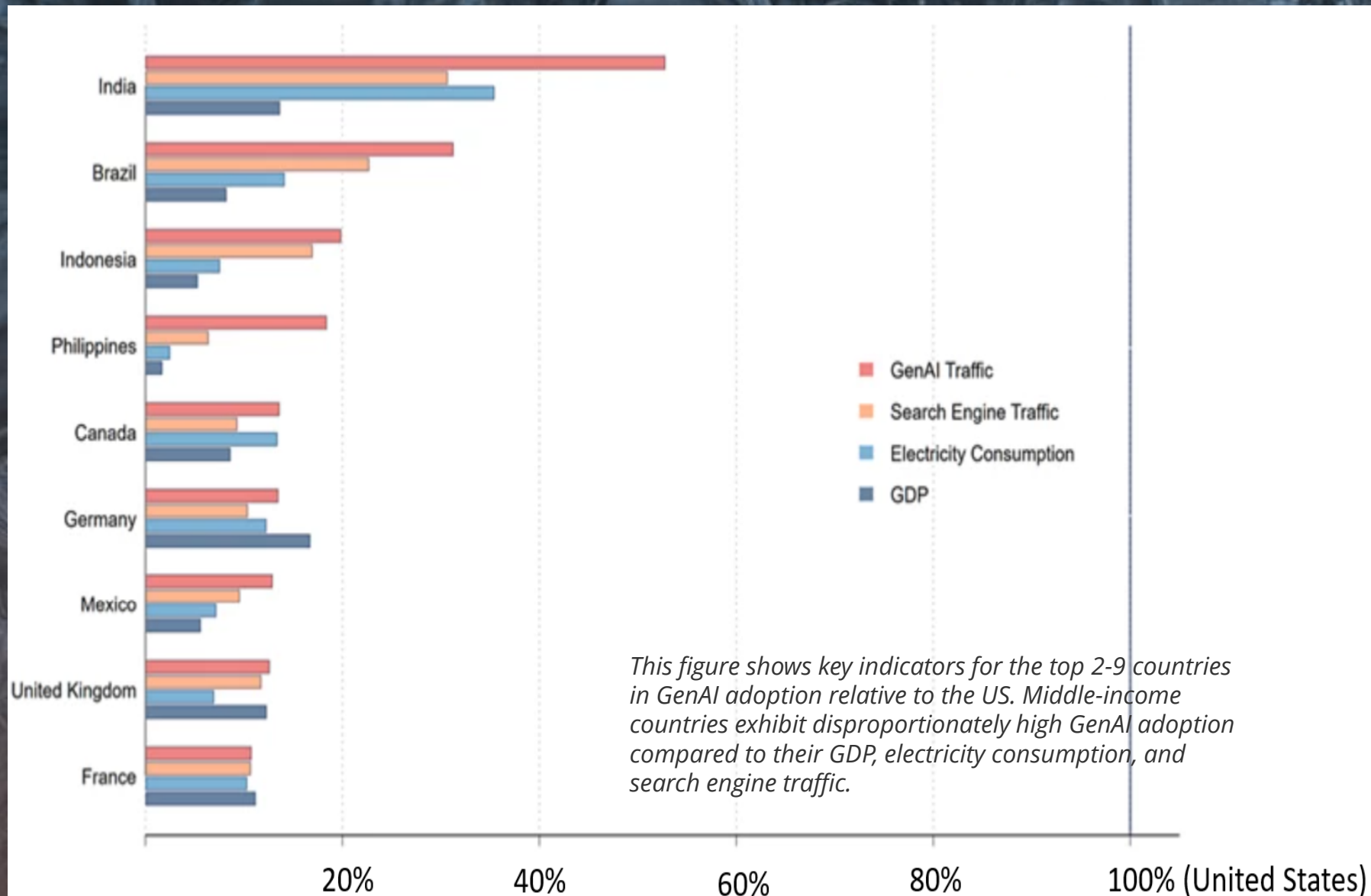


Smart hospitals per million population

1. Switzerland – 1.44	13 hospitals
2. Italy – 0.36	21 hospitals
3. Canada – 0.35	14 hospitals
4. Germany – 0.32	27 hospitals
5. United Kingdom – 0.32	22 hospitals
6. Spain – 0.31	15 hospitals
7. France – 0.30	20 hospitals
8. United States – 0.30	104 hospitals
9. South Korea – 0.29	15 hospitals
10. Japan – 0.09	11 hospitals



HIGH LEVEL OF INTEREST IN AND USE OF AI IN LMICs



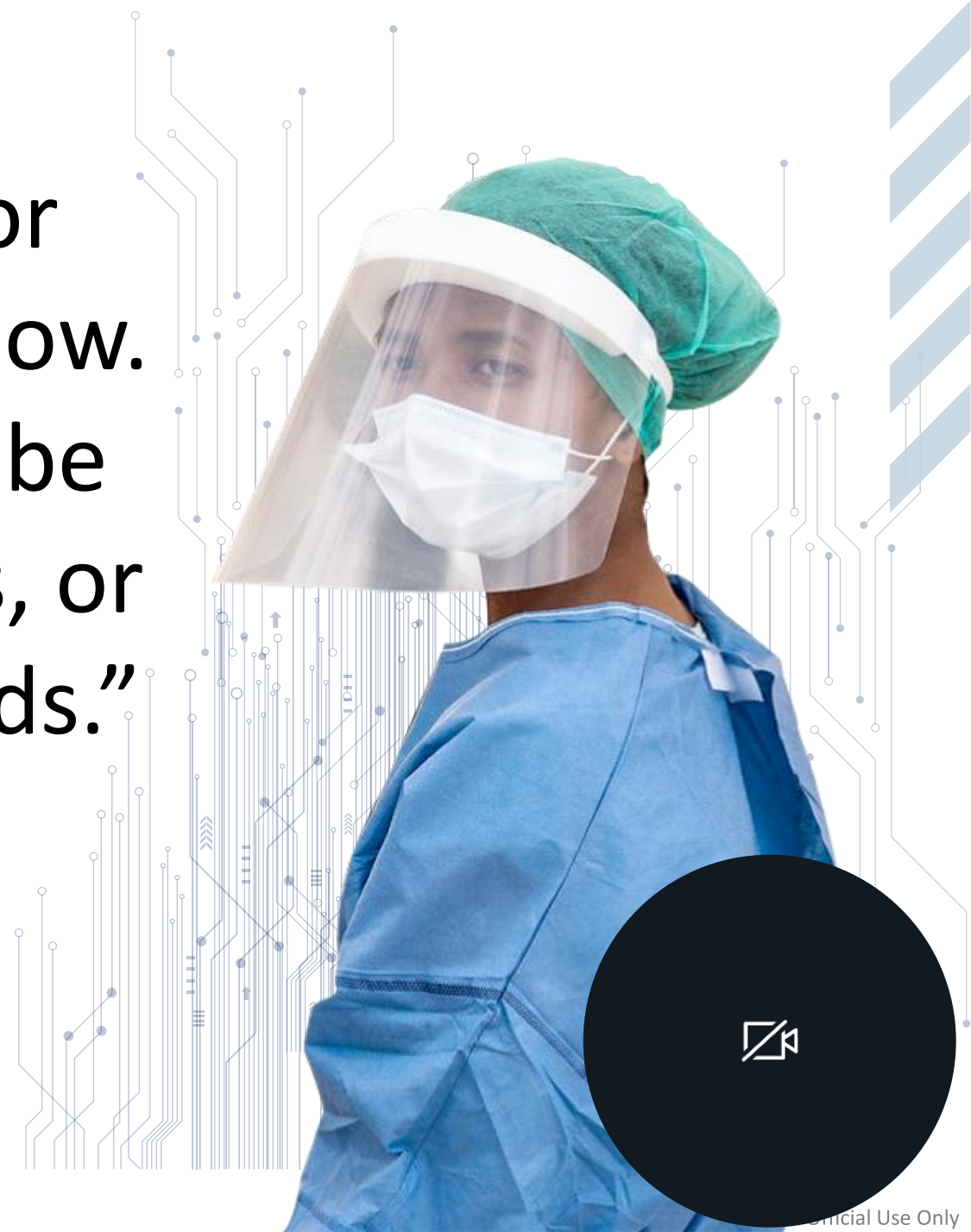
“The complexity and inefficiency of the current healthcare system frustrates me. The complicated administrative processes, varying insurance requirements and fragmented electronic medical records often lead to miscommunication and delays in patient care.”

A German Primary Care Physician



“I’m using my AI scribe for almost every patient visit now. I realized that I can either be really happy with my notes, or I can eat dinner with my kids.”

Cardiologist



Systematic review of evaluation of 519 LLM applications in health

Evaluating accuracy (96%)	498
Evaluating fairness, bias, and toxicity (16%)	83
Evaluating robustness (15%)	78
Evaluating financial impacts	1

Source: Bedi et al., 2024

Most common evaluated LLMs:

Care delivery-focused tasks such as making diagnoses, educating patients, and making treatment recommendations

Least common evaluated LLMs:

Administrative tasks (assigning billing codes, writing prescriptions, generating clinical referrals, and clinical note-taking)

Address administrative burden

56%

Augment physician capacity

16%

Support chronic disease patients

9%

Support preventative care

5%

Do them RIGHT

- Use Real Patient Data
- Standardize Tasks and Dimensions of Evaluation
- Prioritize Impactful Administrative Tasks
- Perform Financial Impact Assessment
- Define and Quantify Bias
- Publicly Report Failure Modes

Source: Bedi et al., 2024

Official only





**“Soon, it will be a violation of
your hippocratic oath NOT to
use AI in your medical
practice.”**

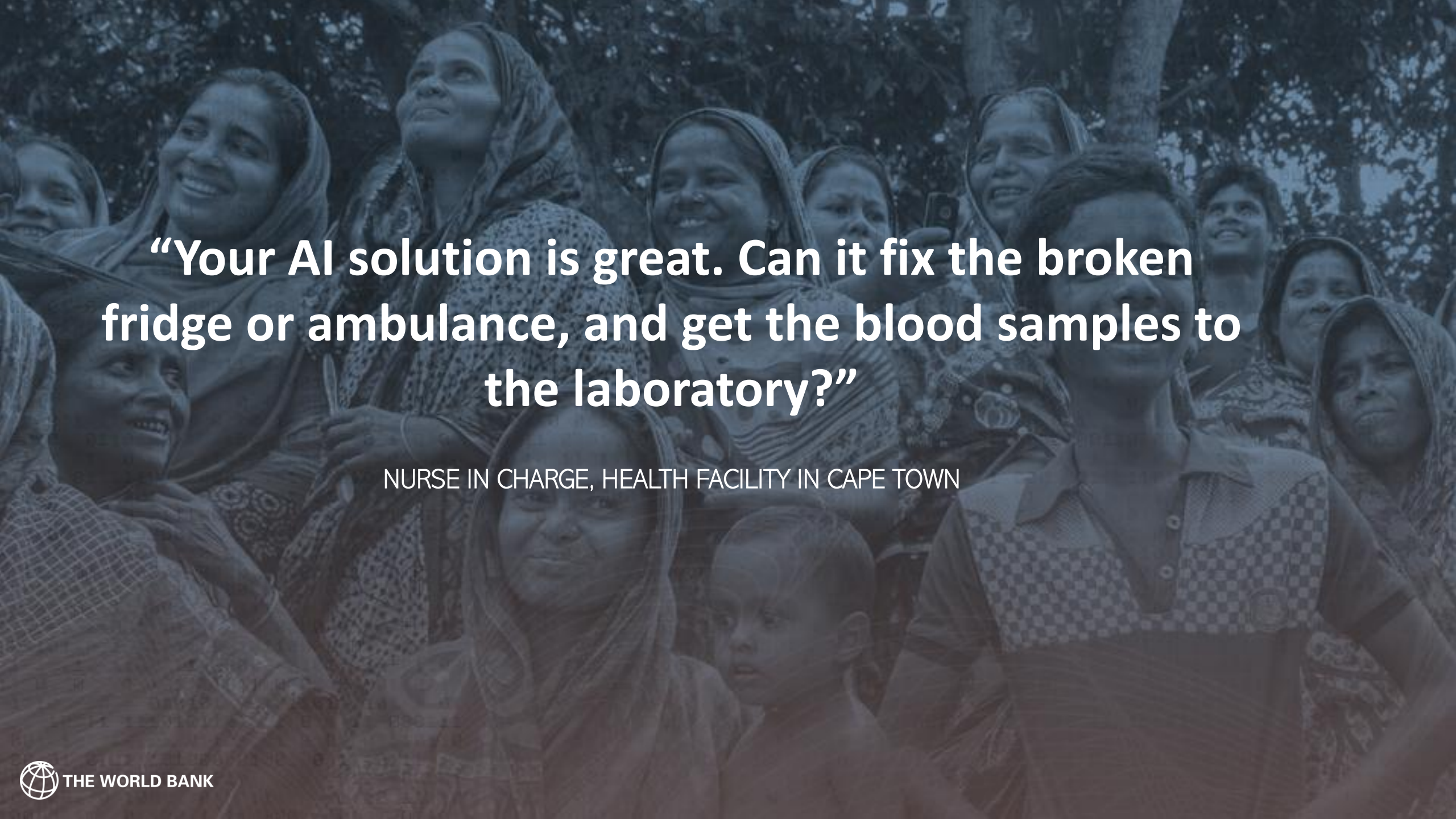
NEAL KHOSLA, 2024



Doctors go to jail, engineers don't.

“Until the liabilities and responsibilities of AI models for medicine are clearly spelled out via regulation or a ruling, the default assumption of any doctor is that if AI makes an error, the doctor is liable for that error, not the AI.”

Polevikov, 2024

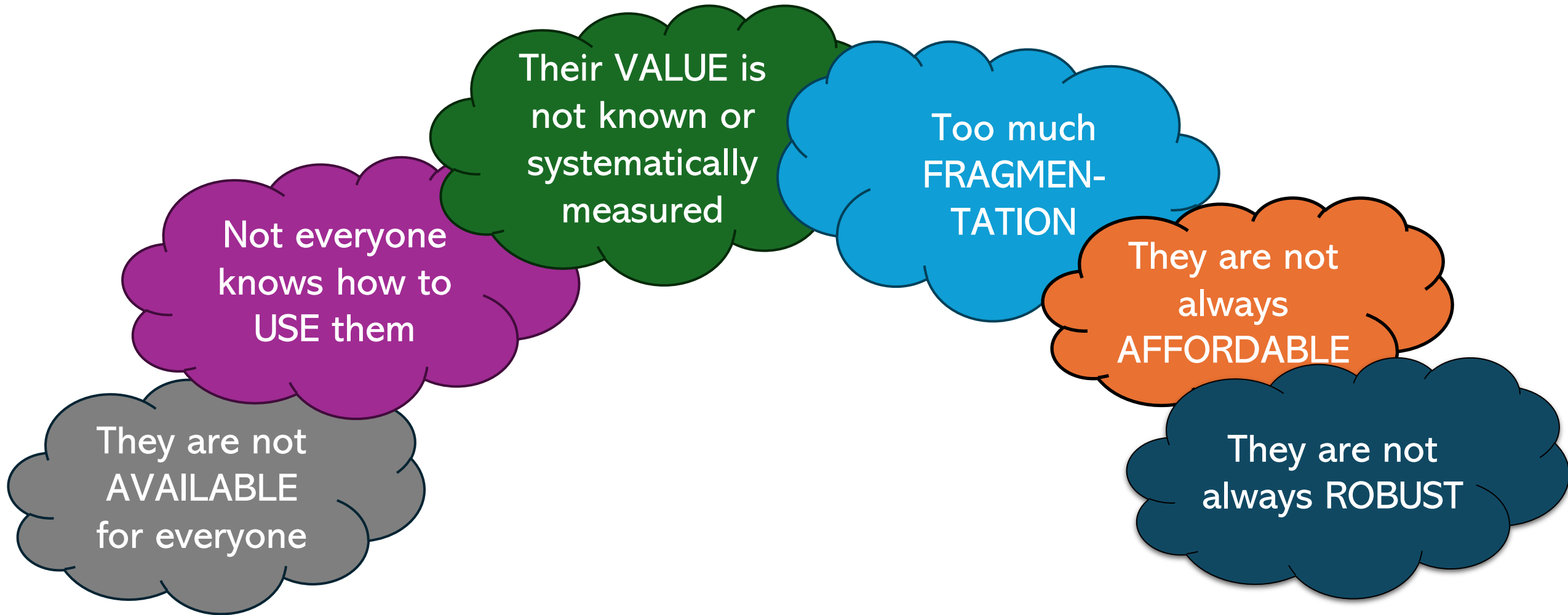


**“Your AI solution is great. Can it fix the broken
fridge or ambulance, and get the blood samples to
the laboratory?”**

NURSE IN CHARGE, HEALTH FACILITY IN CAPE TOWN

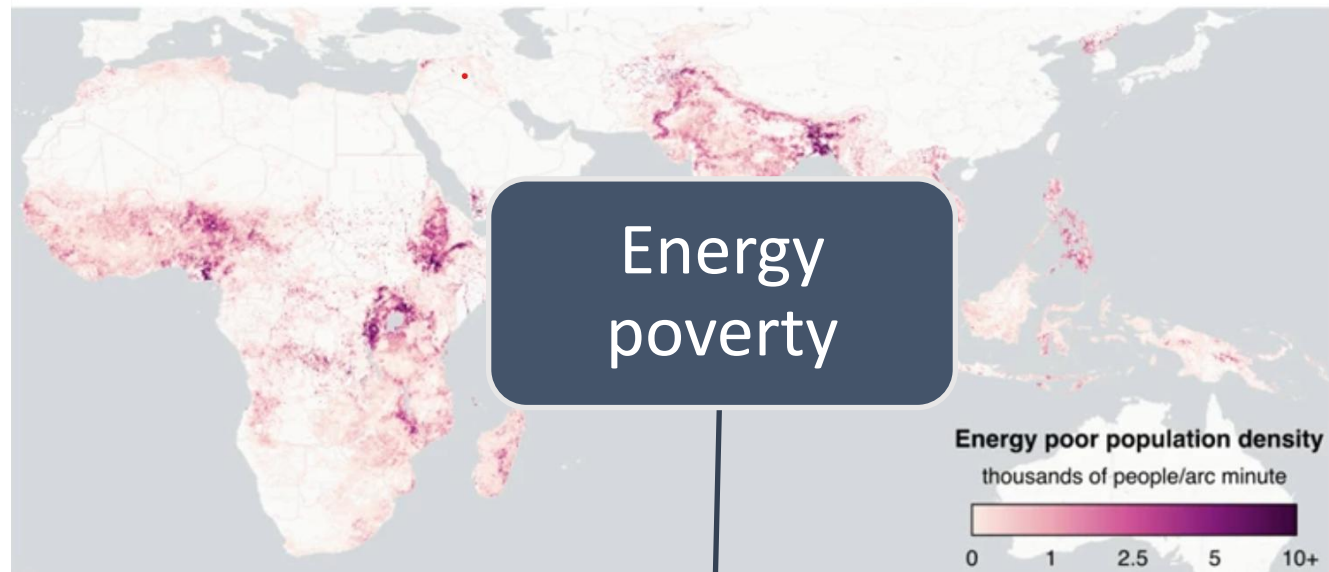
Many Challenges to be Addressed





“AI evangelists promise the moon, but the path to building scalable, reliable and inclusive AI systems **is riddled with roadblocks** – technical, cultural, infrastructural and political. The reality is that **we are facing challenges to build AI at scale and make it work for everyone.**”

1.18 Billion are Energy Poor, 2020

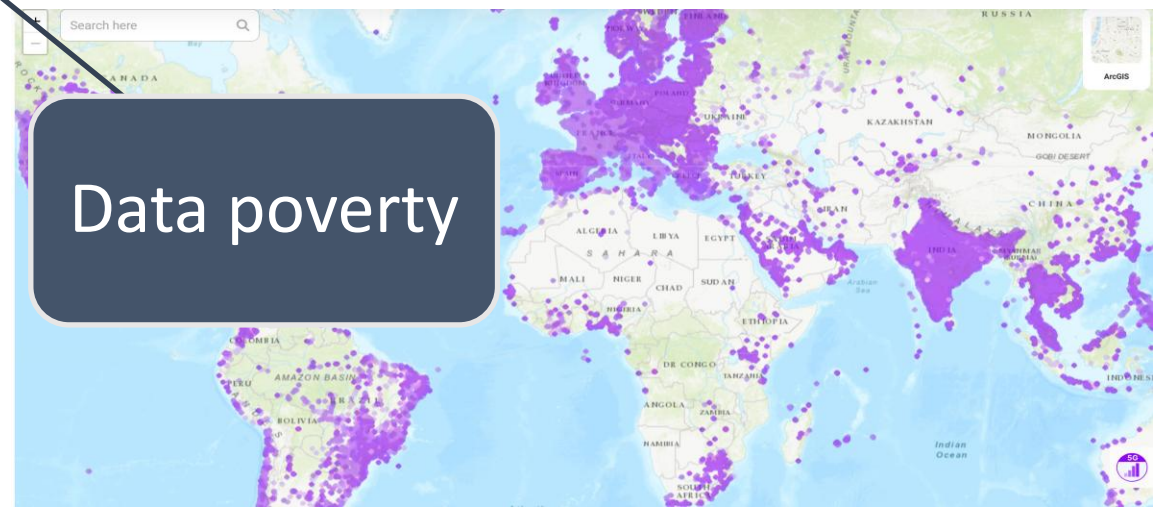
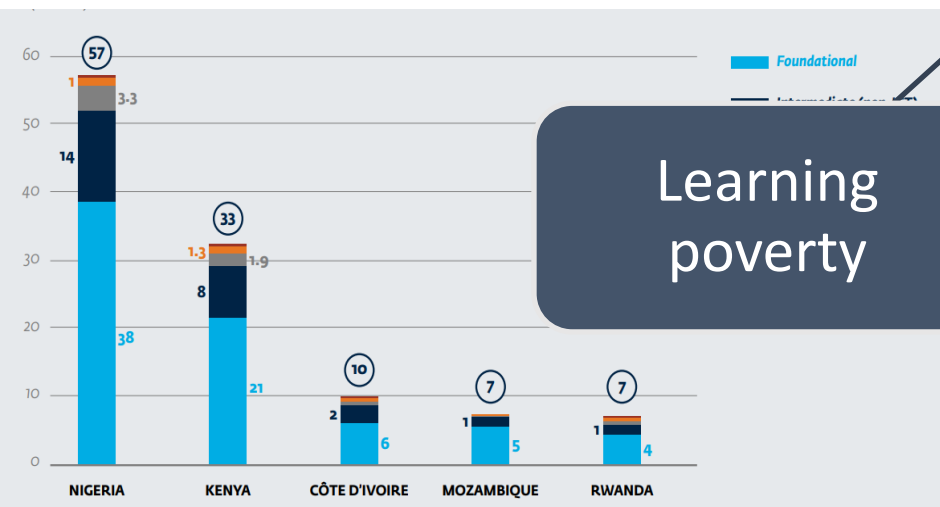


Energy poverty

Foundations

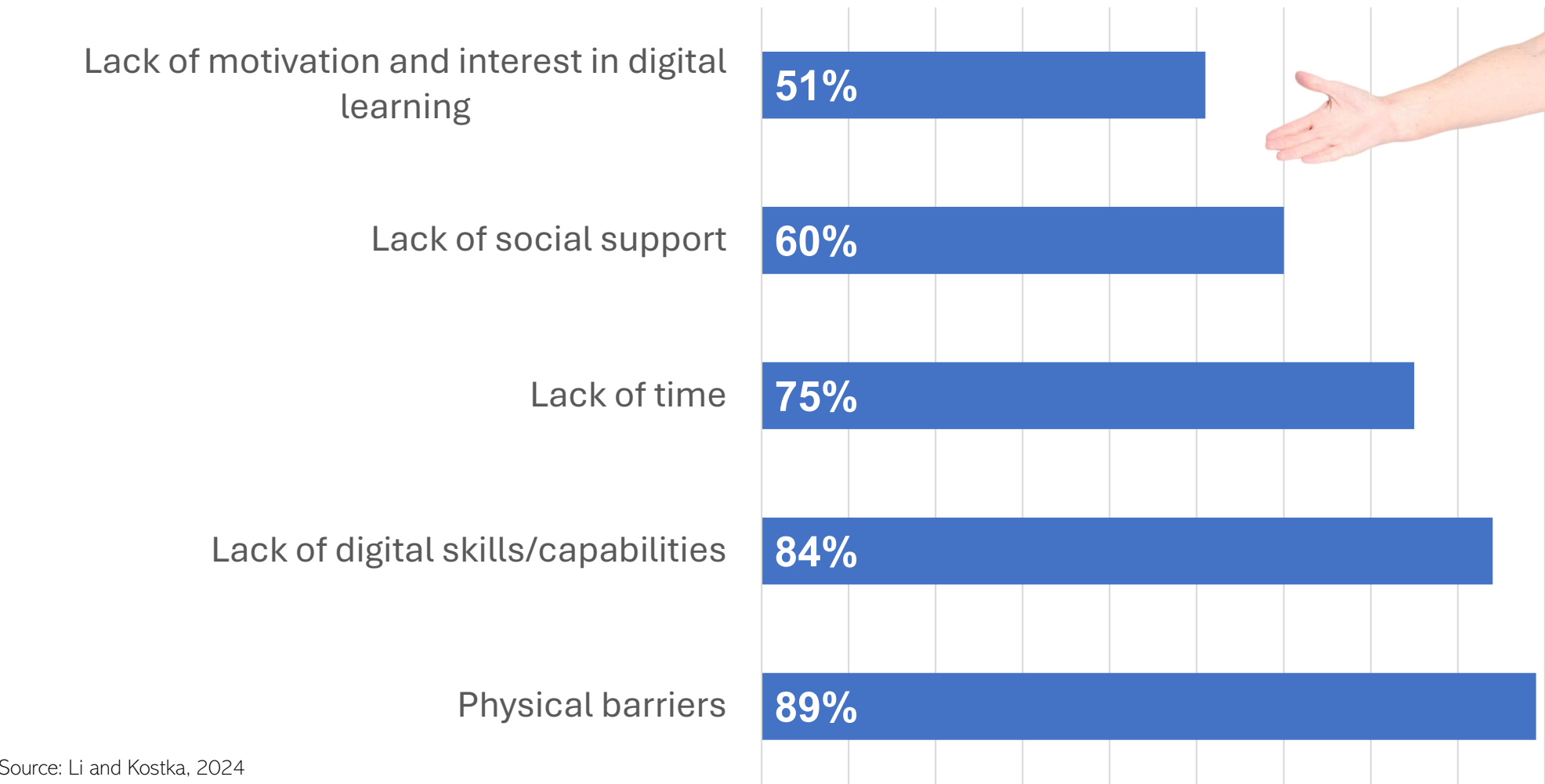
Learning poverty

Data poverty



"I always feel like I need to learn many things from scratch, and I often forget some steps and end up failing in the middle. Some functions are just too hard to learn. No matter how many times [my children] teach me, I still can't remember." (68, female, Hohhot)

The Gray Digital Divide in China: Barriers to Digital Adoption



Digital tools for diabetes management did not deliver benefits that justify cost, new report finds

Reprints



By [Katie Palmer](#) and [Mario Aguilar](#) March 21, 2024

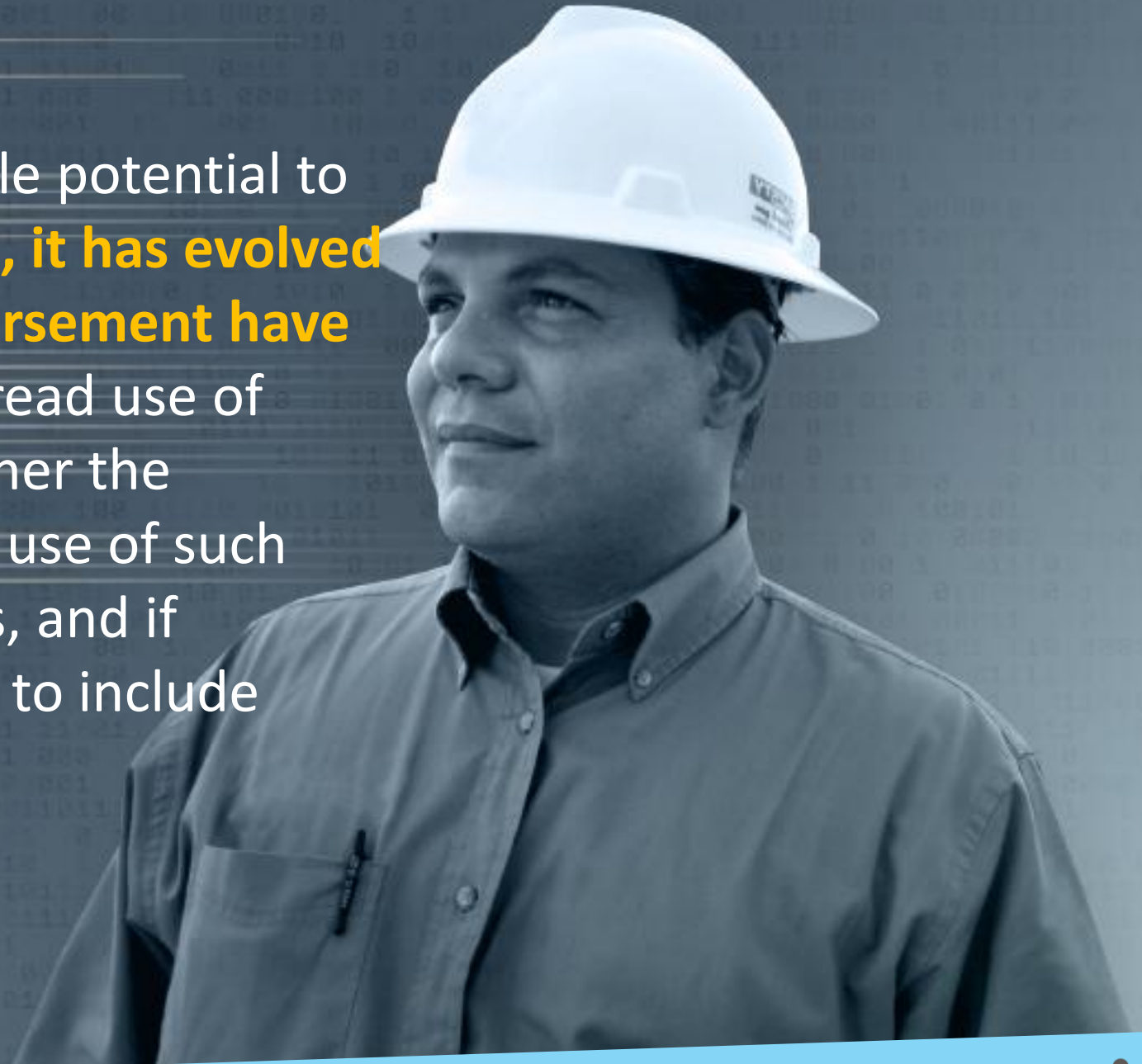
	Clinical Effectiveness	Economic Impact ^a	Summary Rating ^b
Remote Patient Monitoring Glooko	Results: Small but not clinically meaningful reduction in HbA1c Evidence Certainty: Higher	Net increase in spending — current provider reimbursement exceeds cost savings from avoided care	Current evidence does not support broader adoption
Behavior and Lifestyle Modification DarioHealth, Omada, Perry Health, Teladoc (Livongo), Verily (Onduo), Vida ^c	Results: Small but not clinically meaningful reduction in HbA1c ^d Evidence Certainty: Higher	Net increase in spending — current solution pricing exceeds cost savings from avoided care	Current evidence does not support broader adoption
Nutritional Ketosis Virta	Results: Clinically meaningful reduction in HbA1c sufficient to achieve remission in some patients ^e Evidence Certainty: Lower	Initial net increase in spending with potential for long-term savings	Evidence supports broader adoption with ongoing evidence generation

Real life value is context-specific

More evidence is needed

“Although digital health has incredible potential to modernise and improve patient care, **it has evolved faster than the industry and reimbursement have been able to**. As such, more widespread use of these devices is dependent on whether the industry is willing to incorporate the use of such devices into existing treatment plans, and if reimbursement policies are updated to include digital health.”

David Beauchamp, medical analyst at GlobalData





The diagram features a dark blue background with a large orange circle on the right containing the text 'Digitally-enabled health system'. A white line starts from a small orange circle on the left labeled 'Hype' and winds through the background, ending at the large orange circle. Below the background, a white horizontal bar contains five labels: 'Data', 'Evidence of value', 'Infrastructure', 'Risk management', and 'Skills'.

Hype

**Digitally-enabled
health system**

Data

Evidence of value

Infrastructure

Risk management

Skills

Priorities for Governments

Build foundations

Health data!

Regulatory clarity

Meet people where they are at: skills, value preference, trust

Evidence, value, and HTA

Start with the easy problems



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